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About the Merger

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ABOUT THE MERGER

Johnson Controls, a global multi-industrial company, and Tyco, a global fire and security provider, have combined to create Johnson Controls International plc, a global leader in building products and technology, integrated solutions and energy storage.

This merger brings together best-in-class product, technology and service capabilities across controls, fire, security, HVAC, power solutions and energy storage, to serve various end markets including large institutions, commercial buildings, retail, industrial, small business and residential.

Creating a Multi-industrial Global Leader

Johnson Controls and Tyco have highly complementary businesses, enabling the combined company to offer comprehensive and innovative building technology solutions to even more customers globally across various end markets. The new organization combines innovation pipelines for devices, controls, sensors, data analytics and advanced solutions to better capture the enormous market opportunity around “smart” buildings, campuses and cities.

In addition, the new company offers one of the largest energy storage platforms serving the global market, with capabilities including traditional lead acid as well as advanced lithium ion battery technology.

As one company, Johnson Controls and Tyco are linking complementary branch networks and independent channels to drive global growth, enhancing the revenue and earnings growth profile of established businesses.

- [Download the full investor deck](#)
- [Download the Proxy Statement/Prospectus](#)
- [Information relating to the U.S. federal income tax consequences](#)
- [Infographic: Creating a global industrial leader](#)
- [Infographic: Combined company profile](#)
- [Form 8937 - Stock recapitalization](#)
- [Form 8937 - Stock merger](#)



Supplier Resources

The merger of Johnson Controls and Tyco was completed on Friday, September 2. Learn more about what this means for suppliers.

[SUPPLIER LETTER AND FAQs](#)

Leadership

Alex Molinaroli is the chairman and chief executive officer (CEO) of the new company for a term of 18 months after closing. Following this period, Mr. Molinaroli will serve as executive chair for a term of one year, and then retire.

George Oliver serves as president and chief operating officer of the new company, and will succeed Mr. Molinaroli as CEO.



About Alex Molinaroli

Alex Molinaroli is chairman and chief executive officer of Johnson Controls.

He joined the company in 1983 and prior to his current position, he served as president of the Power Solutions business, a role he held from 2007-2013. Molinaroli was elected a corporate officer in 2004 and held positions of increasing levels of responsibility in a wide range of areas within the Building Efficiency business.

Molinaroli earned a Bachelor of Science in computer and electrical engineering from the University of South Carolina and a Master of Business Administration from the Kellogg School

About George Oliver

George R. Oliver is president and chief operating officer of Johnson Controls, with responsibility for the company's operating businesses and leading the integration of Johnson Controls and Tyco.

Oliver previously served as chief executive officer of Tyco and as a member of its Board of Directors from September 2012 through the September 2016 merger with Johnson Controls. He joined Tyco in July 2006 as president of Tyco Safety Products and assumed additional responsibility as president of Tyco Electrical & Metal Products from 2007 through 2010. He was

of Management at Northwestern University.

He serves on the board of Interstate Batteries and is a founding member of the Electrification Coalition.

appointed president of Tyco Fire Protection in 2011.

Prior to Tyco, Oliver had a more than 20-year career with General Electric (GE), where he served in operational roles of increasing responsibility in several divisions, including as president and chief executive officer of GE Water and Process Technologies and president and chief executive officer of GE Engine Services, as well as previous leadership roles in GE's Aircraft Engines and Appliances divisions.

Oliver serves on the Board of Directors of Raytheon Company, a technology and innovation leader specializing in defense and other government markets throughout the world. He earned a Bachelor of Science degree in mechanical engineering from Worcester Polytechnic Institute, where he serves as a member of the Board of Trustees.

Latest News

September 6, 2016 [Johnson Controls and Tyco complete merger](#)

July 7, 2016 [Johnson Controls and Tyco proposed merger to advance to shareholder votes on August 17, 2016](#)

[Johnson Controls proxy and notice of the special meeting of shareholders](#)

May 27, 2016 [Johnson Controls and Tyco announce future executive leadership team upon close of planned merger](#)

March 7, 2016 [Johnson Controls' CEO sets the record straight – Op/Ed in Detroit Free Press](#)

February 4, 2016 [Johnson Controls stands by its record](#)

January 25, 2016 [Johnson Controls and Tyco to Merge](#)

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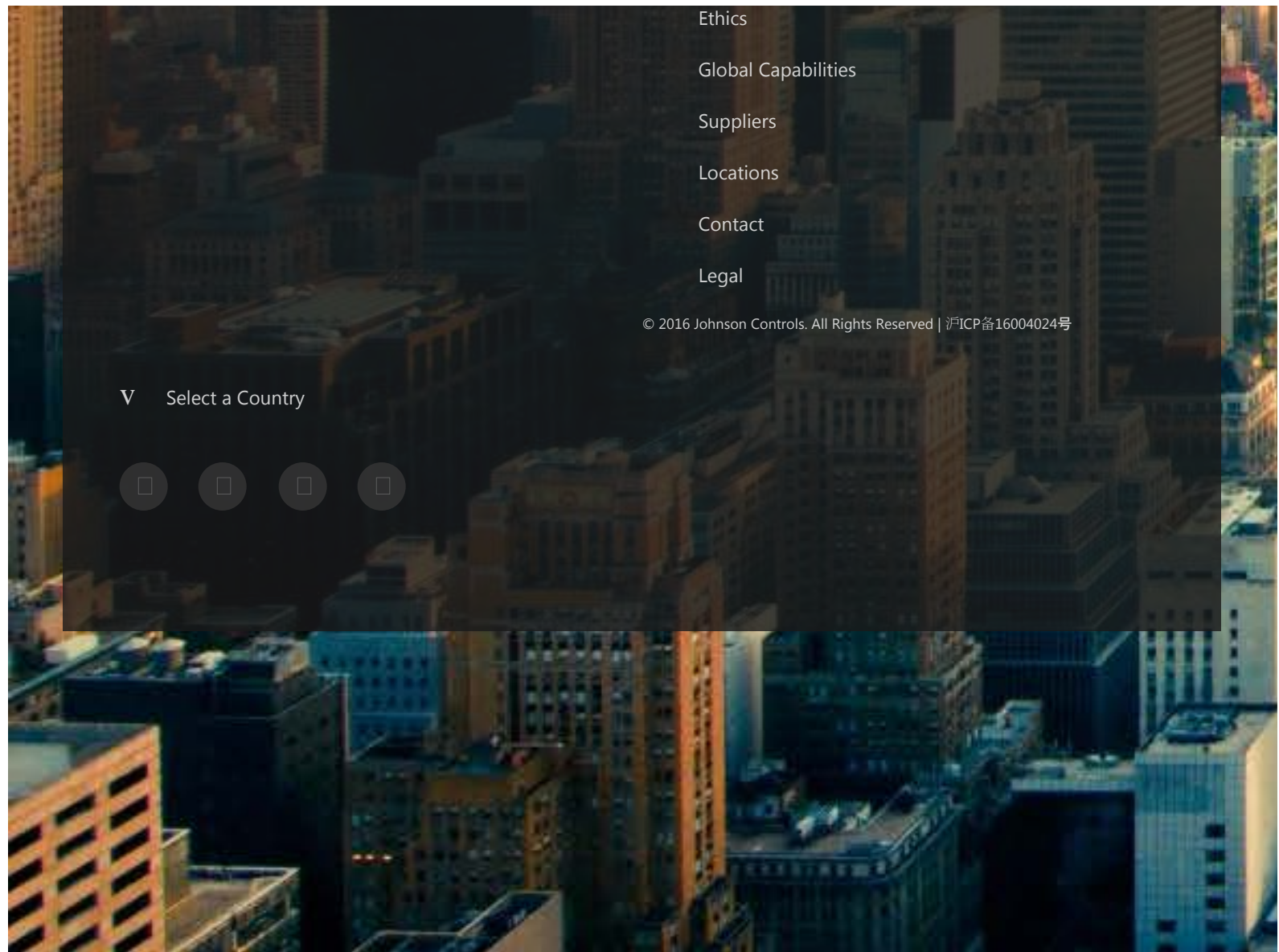
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